

CHRISTINE QUINN DIRECTOR

OFFICIAL

Workforce Development Agency (WDA) Policy Issuance (PI): 15-04, Change 1

E-mailed: 06/25/2015 (tk)

Date: June 25, 2015

To: Michigan Works! Agency (MWA) Directors

From: Stephanie Beckhorn, Director (SIGNED)

Office of Talent Policy and Planning

Subject: Local Workforce Development Board (WDB) Workforce Innovation and

Opportunity Act (WIOA) Membership Certification

Programs

Affected: All Programs Administered by the MWAs

Rescissions: WDA PI 13-18

WDA PI 15-04

References: Workforce Innovation and Opportunity Act (WIOA) of 2014

WIOA Proposed Rules, issued April 16, 2015

Training and Employment Guidance Letter 27-14, issued April 15, 2015

WDA PI 15-01

Background: The WIOA, which supersedes the Workforce Investment Act (WIA) of 1998,

presents an extraordinary opportunity to improve job and career options for our

nation's workers and jobseekers through an integrated, job-driven public

workforce system that links diverse talent to businesses. The WIOA supports the

development of strong, vibrant regional economies where businesses thrive and

people want to live and work. This revitalized workforce system will be

characterized by three critical hallmarks of excellence:

- (1) The needs of business and workers drive workforce solutions;
- (2) One-Stop Centers provide excellent customer service to workers, jobseekers and employers, and focus on continuous improvement;



(3) The workforce system supports strong regional economies and plays an active role in community, economic and workforce development.

One of the first steps in implementing the WIOA is reestablishing WDBs in all local areas to meet the law's new provisions. The WIOA Section 107(a) prescribes that there shall be established in each local area (certified by the Governor) a local WDB to lead workforce investment and development activities for the area.

Policy:

This policy change provides revised requirements for the submission of all documentation necessary for initial certification of the membership of each local WDB under the WIOA for Program Years 2015 and 2016, the time period July 1, 2015 to June 30, 2017.

Current WDB memberships certified in accordance with the WDA PI 13-18 for Calendar Years (CYs) 2014 and 2015 will be invalidated effective October 1, 2015. In order for a local WDB to carry out the WIOA functions, in accordance with the WIOA Section 107(d), WDB membership certification as described in this policy change shall be completed by October 1, 2015. Exceptions to this deadline will be considered on a case-by-case basis for local areas in the process of merging or consolidating. Requests for exceptions must be submitted to the WDA in writing no later than August 14, 2015, to WDB@michigan.gov.

All required forms and instructions are attached to this policy issuance.

Action:

In order to certify a local WDB, MWAs must submit the required documentation listed below.

Certification Components

A complete WDB certification submission requires the following documents:

- (1) WDB CEO Conflict of Interest Attestation (Attachment A)
- (2) WDB Member Conflict of Interest Attestation (Attachment B)
- (3) WDB Composition Summary (Attachment C)
- (4) WDB Membership Roster (Attachment D)
- (5) WDB Alternates Roster (Attachment E)
- (6) Copy of CY 2015 and 2016 Meeting Schedule

All WDB certification materials must be submitted electronically via e-mail by August 14, 2015, to wdb@michigan.gov. Earlier submissions are encouraged.

Adherence to Established Procedures

Until updated policy is issued, all WDBs must continue to comply with established procedures for submission of WDB meeting minutes, WDB Disclosure Report Forms, and roster changes. These items should be submitted to wbB@michigan.gov. Adherence to open meetings and

other requirements previously implemented under the WIA and continued under the WIOA must also be followed.

Inquiries:

This policy issuance is available on the WDA's website at http://www.michigan.gov/wda/0,5303,7-304-67992---,00.html. Please contact Ms. Teresa Keyton at (517) 335-5858 or via email if you require assistance.

The information contained in this policy issuance will be made available in alternative format (large type, audio tape, etc.) upon special request to this office. Please contact Ms. Keyton for details.

Questions regarding this policy change should be addressed to Mr. Rick Niedieck at (586) 263-7896 or e-mailed to niedieckr@michigan.gov.

Expiration Date:

June 30, 2017

SB:RN:tk Attachments

I. WORKFORCE DEVELOPMENT BOARDS (WDBs)

Appointment of Board Members

The Workforce Innovation and Opportunity Act (WIOA) Section 107(b) outlines the required composition of local Workforce Development Boards (WDBs) and the process for nominating and appointing members. Until the Governor, in partnership with the State Board, establishes criteria for use by the Chief Elected Official (CEO) for appointment of local WDB members, the following process shall be followed: Business representatives shall be appointed from among individuals nominated by local business organizations and business trade associations and representatives of labor organizations shall be appointed from among individuals who have been nominated by local labor federations. For members representing these two categories, the CEO must establish a formal policy to facilitate nominations. When there is more than one local area provider of adult education and literacy activities under Title II, or multiple institutions of higher education providing workforce investment activities, the CEO must solicit nominations from those providers and institutions, respectively, prior to appointing the required representatives. The CEO shall make all appointments to the local WDB.

Note: All representatives appointed to the WDB must have "optimum policymaking authority," that is the individual may reasonably be expected to speak affirmatively on behalf of the entity he or she represents and to commit that entity to a chosen course of action.

A majority of the members of each local board shall be representatives of business in the local area. At a minimum, two business sector members must represent small businesses as defined by the U.S. Small Business Administration. All business representatives shall be individuals who:

(1) Are owners of businesses, chief executives or operating officers of businesses, or other business executives or employers with optimum policymaking or hiring authority;

AND

Represent businesses, including small businesses, or organizations representing businesses, **that provide employment opportunities in in-demand industry sectors or occupations**, as those terms are defined in the WIOA Section 3(23); and provide high-quality, work-relevant training and development opportunities to its workforce or the workforce of others (in the case of organizations representing business);

AND

(2) Are appointed from among individuals nominated by local business organizations and business trade associations.

Members of the local board that represent organizations, agencies, or other entities shall be individuals with optimum policymaking authority within the organizations, agencies, or entities. The members of the board shall represent diverse geographic areas within the local area and represent employers whose employment opportunities reflect existing and emerging employment opportunities in the region. Board members are required to be employed by the sector they represent, with exceptions noted in the WDB Composition section.

Members may have alternates attend meetings on their behalf, as long as they are from the same sector and go through the same nomination/appointment process as regular members.

WDB Chairperson

All local WDBs must have a board chair. The WDB chair is elected by the WDB and must be a business sector member of the board (WIOA Section 107(b)(3)). The WDB may also choose to elect a vice-chair who can carry out the chair's functions should the chair be unavailable. The vice-chair must also be elected by the WDB and represent the business sector.

Change in Status, Reappointment, and Terms

Change in Status – Any WDB member who no longer holds the position or status that made them eligible to represent a specific sector on the WDB must resign or be removed by the CEO immediately as a representative of that sector (e.g., they no longer work in the business sector, are no longer affiliated with an educational institution, etc.). A resignation is not effective until it has been accepted by the CEO or a successor appointed.

Reappointments must be initiated through a nomination by the same sector and be reappointed by the CEO following an established formal policy when applicable. All members serve staggered and fixed terms.

To best allow for comprehensive nominations, review, and appointment, board vacancies must be filled within 120 days from the time the vacancy was created. The WDBs with vacancies exceeding 120 calendar days will be considered not in compliance.

WDB Minimum Composition

Sector	Additional Requirements	Comments
Representatives of	Required Business Representatives:	Note (2) Page 6
Business	Are owners of businesses, chief executives or operating officers of businesses, or	
	other business executives or employers with optimum policymaking or hiring	
Majority (51 percent minimum)	authority;	
	Represent businesses, including small businesses, or organizations representing businesses, that provide employment opportunities in in-demand industry sectors or occupations, as those terms are defined in the WIOA Section 3(23); and provide high-quality, work-relevant training and development opportunities to its workforce or the workforce of others (in the case of organizations representing business).	
	All business members must be nominated by local business organizations (e.g., Chamber of Commerce) or business trade associations following an established formal policy. At a minimum, two members must represent small businesses as defined by the U.S.	
	At a minimum, two members must represent small businesses as defined by the U.S. Small Business Administration.	

Representatives of Workforce Not less than 20 percent - may include Community Based or Youth Organizations to meet minimum requirement	Required Labor Organizations: (i) shall include two or more representatives of labor organizations (nominated by local labor federations) where such organizations exist in the local area. Where labor organizations do not exist, representatives must be selected from among other employee representatives. (ii) shall include one or more representatives of a joint labor- management, or union affiliated, registered apprenticeship program within the area who must be a training director or a member of a labor organization. If no union affiliated registered apprenticeship programs exist in the area, a representative of a registered apprenticeship program with no union affiliation must be appointed, if one exists. The CEO must follow a formal policy to facilitate these nominations.	Note (3) Page 6
Community Based & Youth Organizations (Optional)	Community-Based Organizations: Private nonprofit organizations (which may include a faith-based organization) that have demonstrated experience and expertise in addressing the employment, training, or educational needs of individuals with barriers to employment, including organizations that serve veterans or that provide or support competitive integrated employment for individuals with disabilities. Youth Organizations: Organizations that have demonstrated experience and expertise in addressing the employment, training, or education needs of eligible youth, including representatives of organizations that serve out-of-school youth.	Note (4) Page 6

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Representatives of	Required Adult Education/Literacy:					
Education &	Eligible providers administering adult education and literacy activities under Title II.					
Training	If there are multiple eligible providers serving the local area under Title II, each					
	representative on the local board shall be appointed from among individuals nominated					
Adult Education/	by eligible local providers.					
Literacy						
	The regional Talent District Career Council (TDCC) may choose to nominate the Adult					
One (1)	Education/ Literacy representative. The CEO should give considerable priority to this	WDA PI 15-01				
	nomination when selecting the member.					
	Required Higher Education:					
Higher Education	Institutions of higher education providing workforce investment activities (including					
8	community colleges).					
One (1)						
5.11 (-)	If there are multiple institutions of higher education serving the local area by providing	WDA PI 15-01				
	workforce investment activities, each representative on the local board shall be					
	appointed from among individuals nominated. The regional TDCC may choose to					
	nominate the Higher Education representative. The CEO should give considerable					
	priority to this nomination when selecting the member.					
Representatives of	Required Economic/Community Development Representative:					
Government &	A representative of an Economic Development Organization, local planning or zoning					
Economic &	commission or board, a community development agency, or another local agency or					
Community	institution responsible for regulating, promoting, or assisting in local economic					
Development (ECD)	development.					
Development (ECD)	development.					
$O_{m,n}(1)$						
One (1) Vocational	Deguined Vegational Delegabilitation Degrees outstines					
	Required Vocational Rehabilitation Representative:					
Rehabilitation	An appropriate representative of the programs carried out under Title I of the					
0 (1)	Rehabilitation Act of 1973 serving the local area. Examples include, but are not					
One (1)	limited to, Michigan Rehabilitation Services (MRS) or the Michigan Bureau of					
	Services for Blind Persons.					
State Employment	An appropriate representative from the State employment service office under the	Note (1) Page 6				
Service	Wagner-Peyser Act serving the local area.					
<i>Zero</i> (0)						

Other Members

Per the WIOA Section 107(b)(2)(E), each local board may include such other individuals or representatives of entities as the CEO in the local area may determine to be appropriate. Representatives in this category will be voting members and subsequently will impact the percentage composition requirements for the Business and Labor Organizations sectors.

If the local board chooses to include a WDA member on the board, the member shall be Ex-Officio and non-voting. The local board shall indicate on their roster, under "Other", that they would like the WDA to nominate a WDA staff member to the local board.

Notes

- (1) In Michigan, services under Wagner-Peyser are delivered at the local level by the WDB staff or contracted staff. Local boards will not be required to appoint a member in this category due to the agreement resulting from the State of Michigan v. U.S. Department of Labor, U.S. District Court No. 5:98-CV-16.
- (2) The CEO shall appoint business sector members from employers that represent existing and emerging in-demand industry sectors in the local area. Representatives must be from the business sector. Private not-for-profit entities and public entities that operate as businesses and are employers may be considered business sector members on the local WDB. Such entities should align with the key industry sectors for the state and the local area (e.g., a not-for-profit hospital, prison, etc.) as identified in the WDB's local plan. Organizations whose functions align with other represented sectors must be classified in that sector and cannot be classified as a Business Sector Representative. Examples include:
 - (a) Chambers of Commerce and Visitors and Conventions Bureaus may be appointed to local boards as a representative of a Community-Based Organization or, if they function as the local economic development agency, as an economic development representative.
 - (b) Representatives from proprietary schools cannot be considered a business sector member.

MWAs must document how board members in this sector qualify as representatives of businesses that provide employment opportunities in in-demand industry sectors or occupations (ex. LMI, hiring history, etc.). Documentation must be retained on file at the MWA.

- (3) An organized labor representative can be a member of a labor organization or steward without being employed by a labor organization. Should a representative, as described in paragraph (ii) under Labor Organizations, not be available in the local area as attested to by the CEO, any combination of eligible representatives will be acceptable.
- (4) "Demonstrated experience and expertise" means an individual who is a workplace learning advisor as defined in the WIOA Section 3(70); contributes to the field of workforce development, human resources, training and development, or a core program function; or who the Local Board recognizes for valuable contributions in education or workforce development related fields.

Multiple Entity Representation

Members of the local board may be appointed as a representative of more than one entity if the individual meets <u>all</u> the criteria for representation for <u>each</u> entity represented, including: nomination (following a formal process, if applicable), "optimum policymaking authority" for both entities and "demonstrated experience and expertise", if applicable. The expectation is for this to be a rare occurrence and that all submissions will be addressed on a case-by-case basis.

Nominations

Nominations to the WDB are required under the WIOA for the following sectors:

- (a) All Business Sector members.
- (b) Labor Organizations For a local area in which employees are represented by labor organizations; nominated by local labor federations.
- (c) Adult Education/Literacy and Higher Education If there are multiple eligible providers serving the local area by administering adult education and literacy activities under title II, or multiple institutions of higher education serving the local area by providing workforce investment activities, the CEO must solicit nominations from those providers and institutions, respectively; each representative shall be appointed from among the individuals nominated by such providers or institutions, or by the TDCC.

Notification of Membership Change

When there is an appointment or resignation of a board member or a new board Chairperson or Vice-Chair (if applicable) is elected, an updated Membership Roster (Attachment D) must be submitted, with the change highlighted, to the WDA within 30 days.

Standing Committees

The WDB may designate and direct the activities of standing committees to provide information and to assist the WDB in carrying out their required responsibilities. Such standing committees shall be chaired by a member of the WDB (Committees should be Business Sector led), may include other members of the WDB, and shall include other individuals appointed by the WDB who are not members of the WDB and who the WDB determines have appropriate experience and expertise. The WDB may designate each of the following standing committees:

- (1) Operations to provide information and assist with operational and other issues relating to the one-stop delivery system, which may include members representing one-stop partners.
- (2) Youth to provide information and to assist with planning, operational, and other issues relating to the provision of services to youth which shall include community-

based organizations with a demonstrated record of success in serving eligible youth. The TDCC may serve in this capacity, provided they meet the requirements outlined above.

(3) Disability Concerns - to provide information and to assist with operational and other issues relating to the provision of services to individuals with disabilities, including issues relating to compliance with section 188, if applicable, and applicable provisions of the Americans with Disabilities Act of 1990 (42 U.S.C. 12101 et seq.) regarding providing programmatic and physical access to the services, programs, and activities of the one-stop delivery system, as well as appropriate training for staff on providing supports for or accommodations to, and finding employment opportunities for, individuals with disabilities.

The local board may designate standing committees in addition to the standing committees specified above.

WDB Meetings

A minimum of one official meeting of the WDB shall be held each quarter (four meetings each year). No official WDB business may be conducted in the absence of a quorum. To constitute a quorum, a majority of the total membership must be in attendance at the time of the meeting. Vacancies do not count toward a quorum.

Note: Michigan's Open Meetings Act defines a meeting in section 15.262. "Meeting" means the convening of a public body <u>at which a quorum is present</u> for the purpose of deliberating toward or rendering a decision on a public policy.

Additional Requirements

- (1) A yearly meeting schedule must be submitted to the WDA and posted to the MWA's website by January 15th of each year.
- (3) WDB Disclosure Report Forms noting WDB member abstentions from voting must be submitted to WDB@michigan.gov at the same time as the meeting minutes.

WDB By-Laws

The WDB by-laws must be updated to reflect WDB composition requirements outlined in this policy and any other changes associated with the implementation of the WIOA. The WDBs should use this opportunity to thoroughly review and update their by-laws. The WDBs should pay particular attention to participation options made possible by advancements in electronics and telecommunications, provisions for conflict of interest, and outline the representative nomination process. Revised by-laws must be submitted to the WDA by December 31, 2015.

Workforce Development Board (WDB) Chief Elected Official Conflict of Interest Attestation Form Instructions

Chief Elected Officials shall not appoint an individual to serve on a local WDB if he or she has an ownership interest in or is employed by an organization that receives money under the direct control of the board, or if the individual engages in any other activity that creates a conflict of interest or what would appear to a reasonable person to be a conflict of interest.

Exception - An individual who has an interest in or is employed by an entity that receives money under the partial or complete control of the local WDB may be appointed to, or continue to serve on, the board if the individual does not hold a policymaking position with the entity and would not receive other than a remote or incidental benefit from the board's decisions.

The exception applies to allow local WDB representation from entities such as a school that enrolls students with tuition paid from funds under the control of the board, a government agency from which representation is required, and an employer that accepts compensation for the extraordinary costs of providing Employer-Based Training from funds under the board's control.

The Conflict of Interest Attestation Form must be signed by the Chief Elected Official and submitted to the Workforce Development Agency (WDA) to ensure certification of the local board. This form is an attestation that a conflict of interest does not exist in regard to all WDB members.

This form must be completed, signed by the Chief Elected Official, and submitted to the WDA by August 14, 2015, as part of the certification package.

WORKFORCE DEVELOPMENT BOARD CHIEF ELECTED OFFICIAL (CEO) CONFLICT OF INTEREST ATTESTATION FORM

Michigan Works! Agency Name	
I, the undersigned, do attest that a conflict of interest does not ex Development Board members.	ist with any of these Workforce
Chief Elected Official's Name (printed)	
Chief Elected Official's Signature	
Date	

Please submit electronic scanned copies with signature to:

Workforce Development Agency Office of Talent Policy and Planning Workforce Development Boards

E-mail: WDB@michigan.gov

Workforce Development Board (WDB) Member Conflict of Interest Attestation Form Instructions

The WDB members must ensure that their individual interests do not conflict or interfere with their duties while serving in their appointed positions. Conflict of interest requirements must be met as soon as board members are appointed. A conflict of interest is a circumstance in which the WDB member's individual interest impairs (or gives the appearance of impairing) their ability to make unbiased decisions or provide unbiased public services. The WDBs and their members must adhere to both federal and state conflict of interest requirements.

For the WDB certification process, all appointed WDB members must complete and sign the WDB Conflict of Interest Attestation Form and the signed forms must be submitted to the Workforce Development Agency as part of the certification packet by August 14, 2015. Initial attestation will cover the period October 1, 2015 through December 31, 2016.

After the WDB is certified, each WDB member shall sign a WDB Conflict of Interest Attestation Form annually. The signed forms shall be kept on file at the MWA.

WORKFORCE DEVELOPMENT BOARD (WDB) MEMBER CONFLICT OF INTEREST ATTESTATION FORM

Michigan Works! Agency Name
I, the undersigned, do attest that a conflict of interest does not exist between my individual
interest as (list position and company name)
and my ability to make unbiased decisions while serving as a member of the WDB.
WDB Member's Name (printed)
WDB Member's Signature
Date
MWA Director (signature)

Please submit electronic scanned copies with signatures to:

Workforce Development Agency Office of Talent Policy and Planning Workforce Development Boards E-mail: WDB@michigan.gov

Workforce Development Board (WDB) Composition Summary Form Instructions

The following WDB Composition Summary, indicating the actual number and percentage of representatives by sector, must be completed and submitted as part of the certification package. Minimum composition requirements are noted. A majority shall be Business Sector representatives and Labor Organizations shall constitute a minimum 20 percent of total membership. Community-Based Organizations may be counted towards the 20 percent requirement if conditions outlined in this policy issuance are met.

In the first column, indicate the number of members in each sector. In the second column, indicate the percentage of the entire membership that this number constitutes. Do not count ex-officio representatives in the percentage calculations, unless the representative is explicitly designated as a voting member.

Labor Organizations/Apprenticeship Check Box – Check this box if the Chief Elected Official (CEO) attests there are no organizations meeting the requirements of this sector in the local area.

Required - shall include one or more representatives of a joint labor- management, or union affiliated, registered apprenticeship program within the area who must be a training director or a member of a labor organization. If no union affiliated registered apprenticeship programs exist in the area, a representative of a registered apprenticeship program with no union affiliation must be appointed, if one exists. The checkbox allows the CEO designation of the inability to meet the required subdivisions of labor representation.

WORKFORCE DEVELOPMENT BOARD (WDB) COMPOSITION SUMMARY

Michigan Works! Agency Name _

Sector	Local Membership Composition		Minimum Requirements		
	#	%	#		%
Business Sector			8	8	
Labor Organizations			2 minimum*		
Labor Organizations /Apprenticeship			1mimimum*	3	Combined Minimum 20%
Community-Based/Youth Organization* (Optional)					
Adult Education/Literacy			1		N/A
Higher Education			1		N/A
Economic/Community Development			1		N/A
Vocational Rehabilitation			1		N/A
Workforce Development Agency Ex-Officio (Optional)		N/A			N/A
Other					N/A
TOTALS		100%	15 minimum		N/A

^{*}May be used to count towards the 20 percent Workforce Representatives requirement.

 \square Labor Organizations /Apprenticeship - Check if the CEO attests there are no organizations fitting this sector in the local area.

Please submit completed form to:

Workforce Development Agency Office of Talent Policy and Planning Workforce Development Boards

E-mail: WDB@michigan.gov

Workforce Development Board (WDB) Membership Roster Instructions

This form must be completed for certification and final approval by the Governor in accordance with the following instructions. When duplicating the form for additional member information, ensure the header is on all duplicate pages.

- A. <u>Title, Name, Title of Position and Industry</u>: Starting with the WDB chair, provide the title (Mr., Ms., Mrs., or Dr.), member's name, and his/her title or position in the organization represented (Human Resources Director, etc.). Indicate the type of in-demand industry sector or occupations, or organization represented, e.g., manufacturing, health care, information technology, agriculture, construction, transportation, communications, utility, professional services, etc. If the board member is an elected official, include their elected position title (e.g., County Commissioner, Luce County).
- B. <u>Name of Organization, Mailing Address, E-mail Address, and Phone Number</u>: Indicate the name of the organization by which the individual is employed. Include the mailing address, e-mail address, and telephone number for each member. Contact information cannot be the local Michigan Works! Agency office.
- C. <u>Board Term and Nominating Organization</u>: Identify each member's board term: Month, Day and Year to Month, Day and Year, (i.e., 07/01/15 6/30/17). For Business, Labor Organizations and Education Representatives, indicate the nominating organization, if applicable (required for business and labor sector representatives).
- D. <u>Vacant Positions</u>: If the local board meets minimum composition requirements for certification but has vacancies due to by-law requirements, place the word vacant where the member's name would appear in the appropriate sector.

NOTE: Wrap text as necessary to fit box.

Please submit completed form to:

Workforce Development Agency Office of Talent Policy and Planning Workforce Development Boards

E-mail: WDB@michigan.gov

WORKFORCE DEVELOPMENT BOARD (WDB) MEMBERSHIP ROSTER

MWA Name:	Date Revised: _	
A. Name & Title	B. Company name, mailing address, email, and phone number	C. Board Term
Type of in-demand industry sector or		(m/d/yr - m/d/yr)
occupations represented	NOTE: Wrap text as necessary to fit box	Nominating
NOTE: Wrap text as necessary to fit box		Organization (See Note)
Business (Minimum 51percen	t) Indicate Board Chair and Vice Chair, if applicable & the Chair's Tern	n as Chairperson
1.		
2. (Add rows as necessary)		
	Labor Organizations/Apprenticeship (Minimum 20%)	•
1.	-	
2.		
1. (Add rows as necessary)		
·	Community-Based /Youth Organization (Optional)	•
1. (Add rows as necessary)		
	Adult Education/Higher Education	•
1.		
2. (Add rows as necessary)		
	Economic and Community Development	•
1. (Add rows as necessary)		
·	Vocational Rehabilitation	•
1. (Add rows as necessary)		
·	Other	•
1. (Add rows as necessary)		
•		·
1. (Add rows as necessary)		
· · · · · · · · · · · · · · · · · · ·	<u> </u>	
1. (Add rows as necessary)		

Note: The Nominating Organization is required for the Business Sector and may be required for Labor Organizations and Education Representatives.

^{1. (}Add rows as necessary)

- Indicate any vacancies in the appropriate section in Column A (See Instructions for Attachment D)

⁻ If any of the board members are elected officials, include their elected position title in Column A along with their represented organization's title

Workforce Development Board (WDB) Alternates Roster Instructions

- 1. First column: Indicate the member for whom an alternate is designated.
- 2. Second column: Provide the name & title of the alternate member.
- 3. Third column: Provide the data for the alternate member.

Please submit completed form to:

Workforce Development Agency Office of Talent Policy and Planning Workforce Development Boards

E-mail: WDB@michigan.gov

WORKFORCE DEVELOPMENT BOARD ALTERNATES ROSTER

WDB Member	Designated Alternate	Designated Alternate Contact Information
Name:	Name:	Organization:
	Title:	Mailing Address:
		Telephone Number:
Name:	Name:	Organization:
	Title:	Mailing Address:
		Telephone Number:
Name:	Name:	Organization:
	Title:	Mailing Address:
		Telephone Number: